



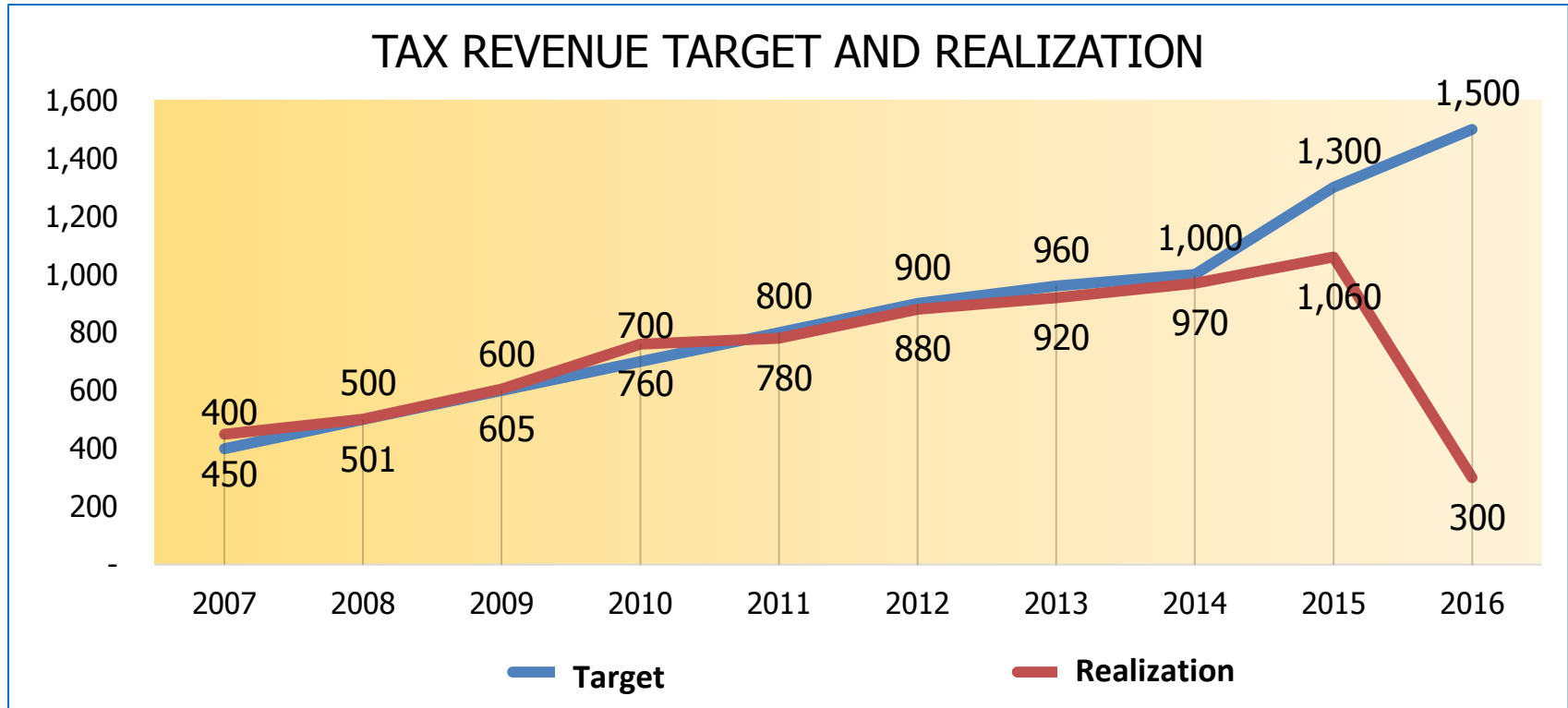
# **NEXT GENERATION DATA ANALYSIS**

The Implementation of Big Data in Directorate General of Taxes  
Republic of Indonesia

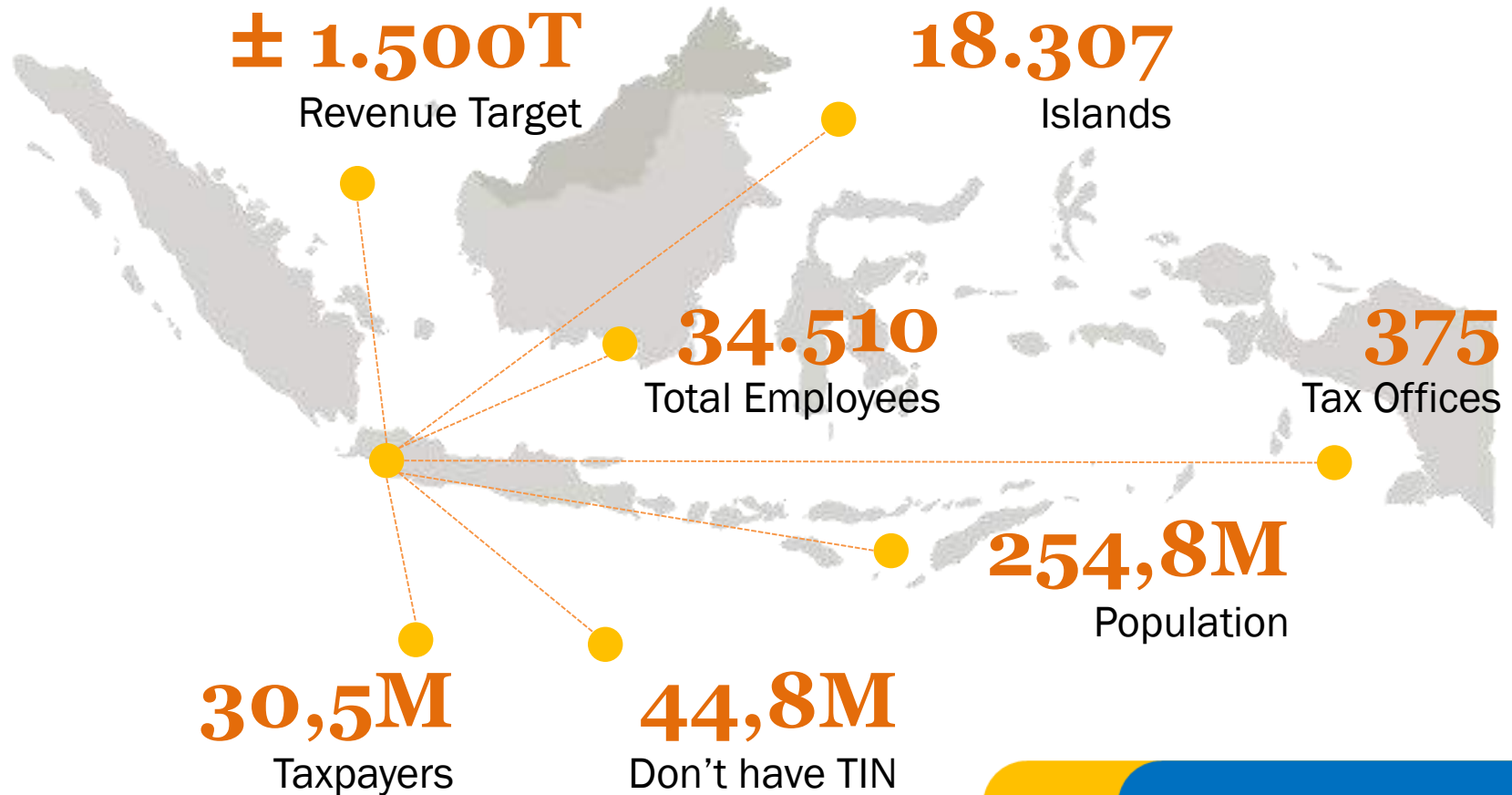
**IWAN DJUNIARDI**  
**DIRECTOR – ICT TRANSFORMATION**

# BACKGROUND

There were continuous increases on the revenue target

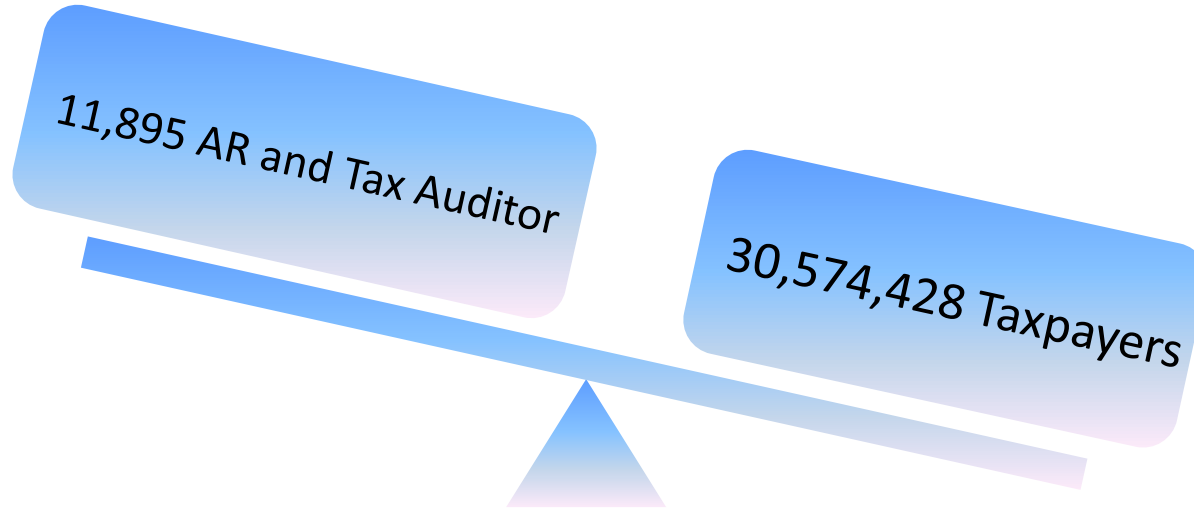


# BACKGROUND



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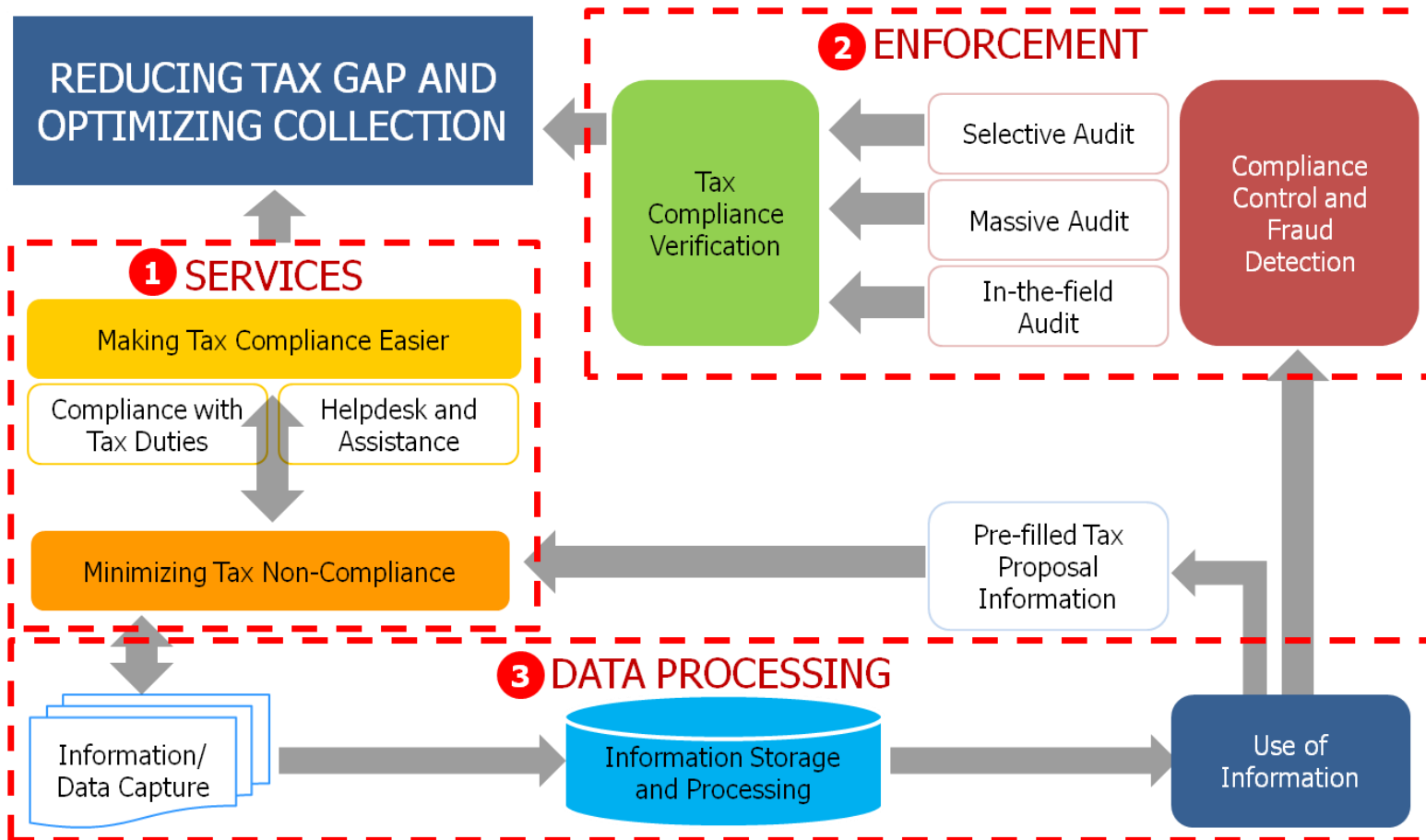
The lack number of employees (in DGT) to look after the taxpayers



The huge amount of data used on the law enforcement activity and tax potential excavation

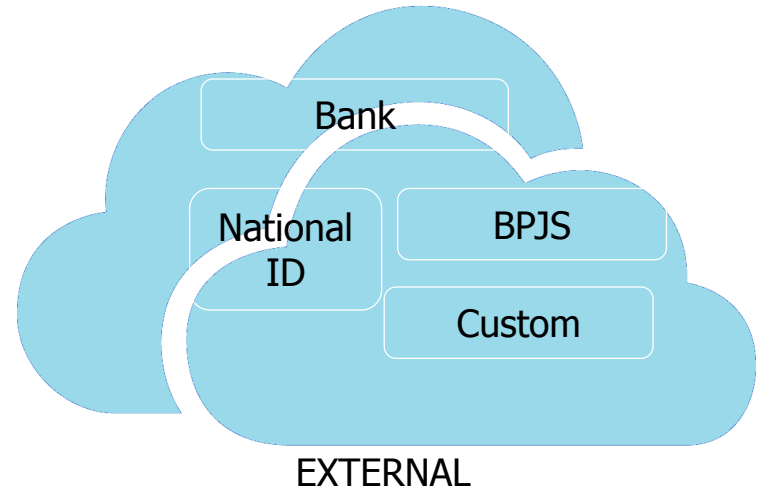
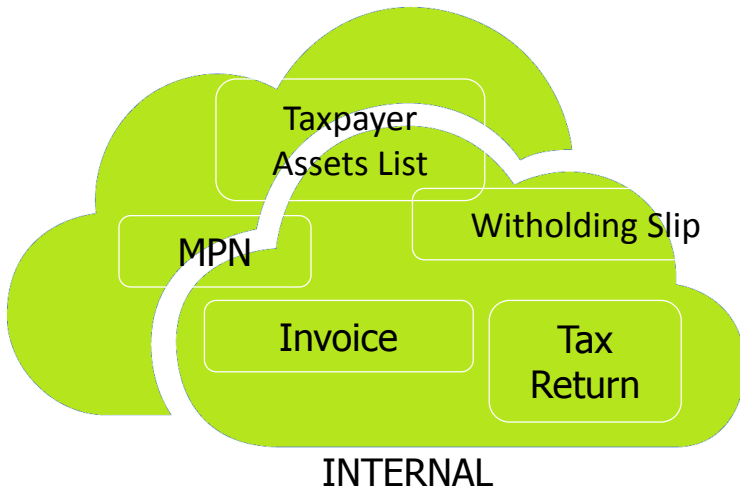
- 1,1 Billions Records of Internal Data per year
- 63 Different Agencies and Social Media Data
- unstandardized data, no single ID

# TAX ADMINISTRATION BUSINESS MODEL



# Implementation Purpose

- Collecting data from various sources, both internal and external
- Identification, investigation, and escalate the tax revenue potential
- To implement a kind of management information system that has a single case management and a system of predictive analytics based on risk assessment



# BIG DATA IMPLEMENTATION

## Starting Point

- 10 personal Computer with i7 intel processor, each has initial storage capacity of 1 TB and 8 GB RAM (10 TB storage and 80 GB RAM in total)
- OS : open source
- Hadoop version : open source
- RDBMS : open source

a small step for of a better  
larger data management



# BIG DATA IMPLEMENTATION

## Current Stage

- DGT currently operates Enterprise Data Warehouse which has 2000 GB RAM and storage capacity of 500 TB used (Hadoop 300 TB and RDBMS 200 TB)
- Big Data, has a very important role for the DGT especially in data virtualization process and throughout the preparation of consolidated report
- DGT currently administers approximately
  - 7 billion records of Tax Return data (total)
  - 337 million records of Electronic Tax Invoice data (2014-2016)
  - 5 million records of Tax Letter (SKP/STP) data (total)
  - 255 million records of National Identity Card data (2015-2016)
  - 51 million records of Custom data (2006-2016)
  - 35 million records of Credit Card data (per year)
  - 30.5 million records of other banking data (2015-2016)



# BIG DATA IMPLEMENTATION

## Next Stage

- Integrate all of the existing applications into an integrated Information Systems which serves as tax intelligence center
- Tax service will be made wider and easier so that the data collection activities can be held more effectively
- A system of predictive analytics based on risk assessment and self-service business intelligence will continue to be developed which in turn is expected to increase the tax revenue



## Case study

Several question that can be answered by Big Data Analytics





What would DGT do if knew  
**Company ownership structure ?**

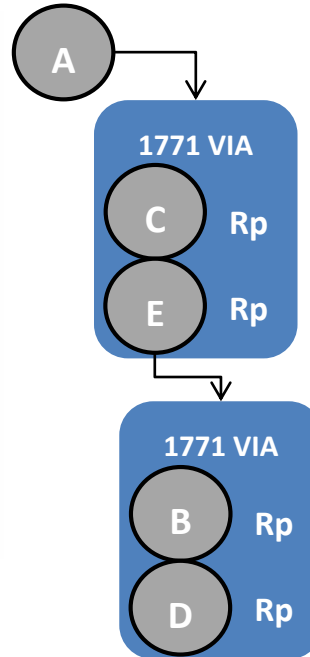


# Identification – Company ownership structure

Company can own a share of other company which recorded in form PPH1771 VIA  
(Corporate Income Tax Return)



DGT found 1296 company in sample data who have ownership in other company



From Reporting perspective, can be identified how many company recorded in PPH 1771 VIA

*What insight that can be discovered further ?*

```

select * from ntree(
on pajak_sri.pph1771va_cleaned
partition by 1
root_node(nama_pemegang_saham != '')
node_id(nama)
parent_id(nama_pemegang_saham)
mode('down')
allow_cycles('true')
starts_with(nama!='')
output('all')
result(path(nama) as path, level(*))
)
where level > 1;

```

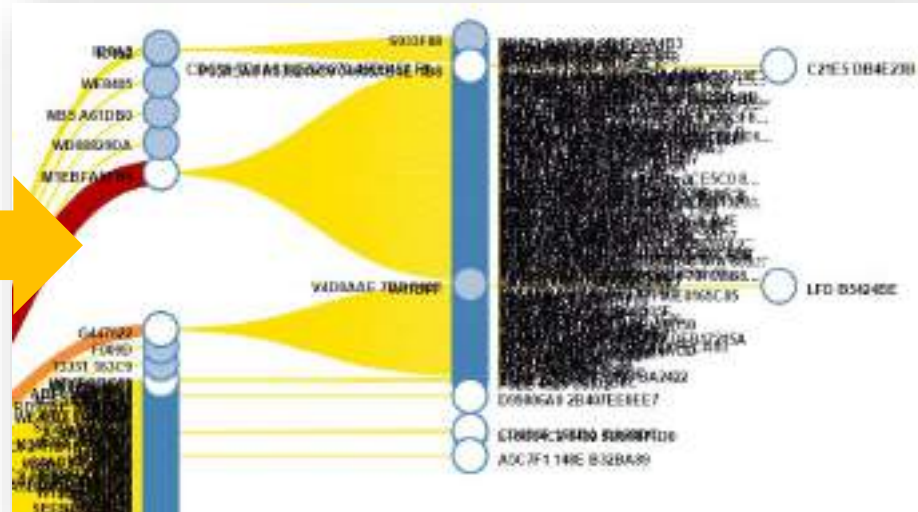
## Discovery – Company ownership structure

**Big Data Analytics** can show company ownership structure more than 1 level (multilevel)



No	Path
1	ID6A8-->A92681-->M507F760AC088D536A1520AF3C6
2	ID6A8-->A92681-->A2A06E707F
3	ID6A8-->A92681-->GF58513E8666D
4	ID6A8-->A92681-->P5314DF6C41B1D6121
5	ID6A8-->A92681-->A3AF1C3198120
6	IC152-->S83F88-->TF18BF405FABA6CDAE
7	IC152-->S83F88-->IFD4EA564D70
8	IC152-->S83F88-->S94ESA8EAB02D
9	WE8405-->B03E4FA92-->E83639
10	NB5A61D80-->P4E57-->C766C134272F0180C
11	WD08829DA-->M25CCC-->FC7D350AF
12	WD08829DA-->M25CCC-->SBC0A78A9018AS1088197

Results :



Each line represent ownership of other company

# Potential Information– Company ownership structure

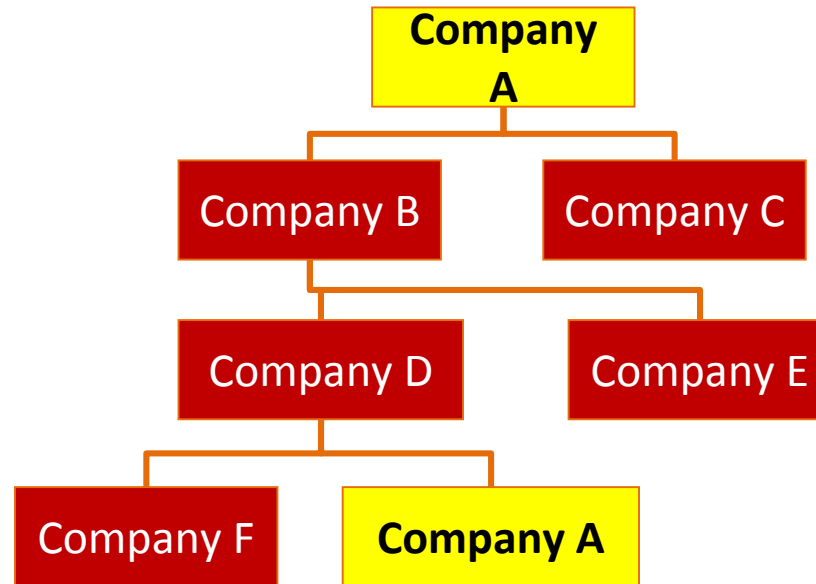
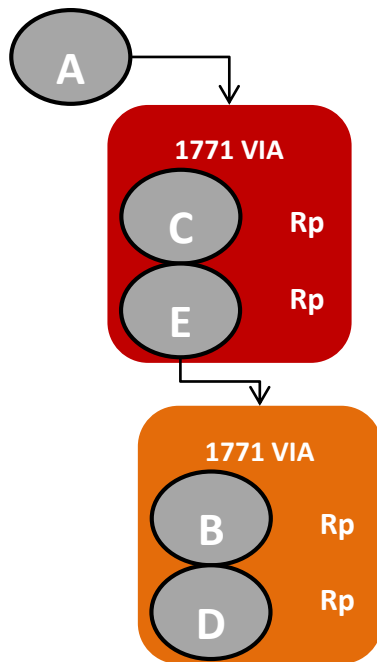


Whether company own or owned by a suspected fraud company?

**Fraud anticipation on company who ownership relation with the suspected fraud company**

# Potential Information – Company ownership structure

Through the Big Data analysis, we can trace the parent-subsidary shareholding to look for correlations of association arising therein to detect transfer pricing and fraudulent modus



# Potential information – Company sold their asset but didn't Record an additional income

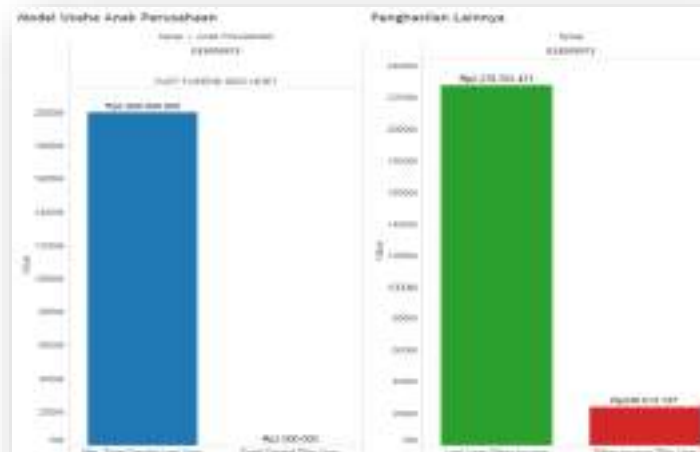
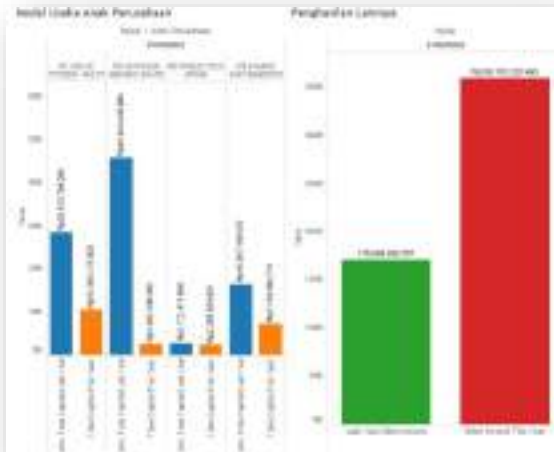
According to regulation / *Undang undang pajak penghasilan (UU No.36/2008)- Pasal 4 (d)(1)*, one of Tax object : ***Income from assets transfer to other companies as share enclosing***

Which company sold their asset / share ownerships but **didn't experience significant increase on their income?**

**Early detection to indicate unreported income**

Company who recorded an additional income in Other income column

Company who didn't record an additional income in Other income column



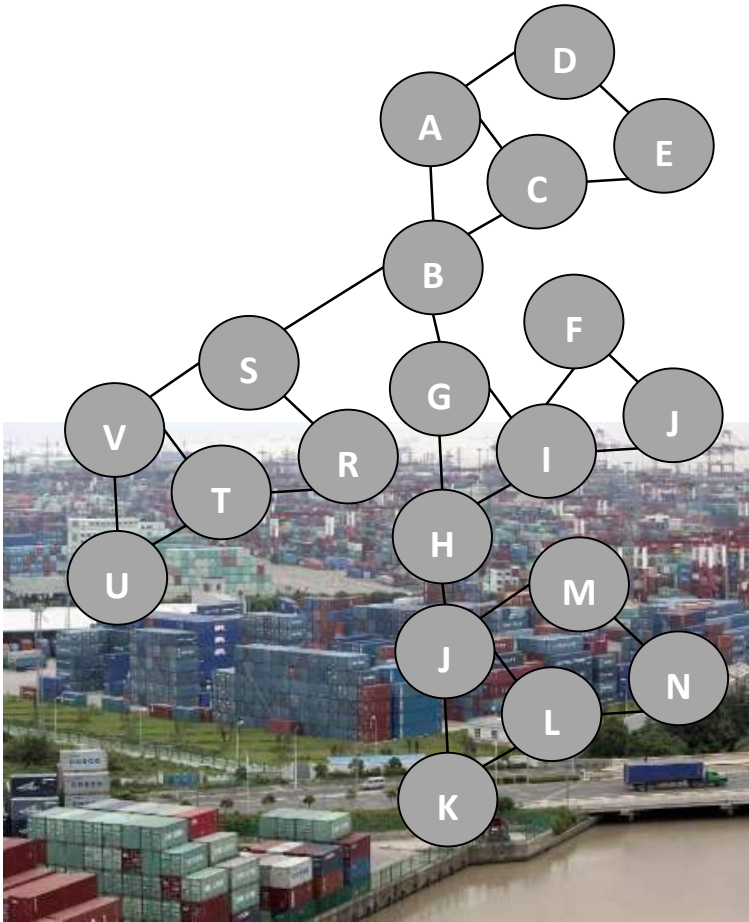


What would DGT do if knew  
**Transaction relation between company?**



# Identification – Transaction relation between company

Company can be connected to others company trough transaction



From the sample data, we found **103 million transaction** from **23,128 companies**

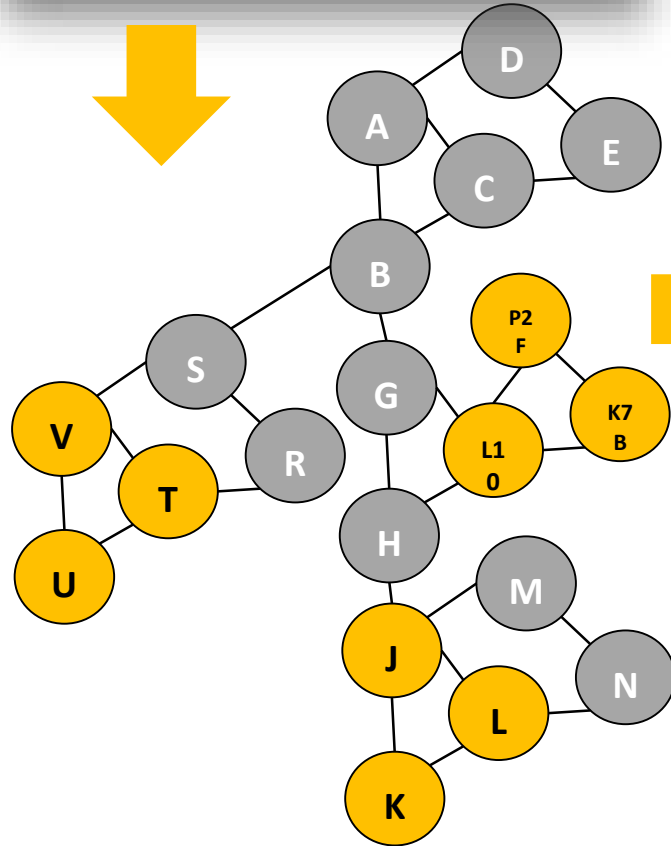
*If we see from reporting perspective, there are million of connection within thousand of companies*

***What insight that can be discovered further ?***

```

SELECT * FROM Triangle_Finder (
ON (SELECT 1)
PARTITION BY 1
database('beehive')
userid('****')
password('****')
inputTable('pajak_sri.augmented_ppn111b2_edge_small')
outputTable('pajak_sri.ppn111b2_triangles')
);

```



## Discovery – Transaction relation between company

*Big Data Analytics can find relation between company who form triangle or rectangle by the connected transaction*

### Result :

No	Node 1	Node 2	Node 3
1	P2F73310C7AC	K7BD2 D6302F9581A	L10DC 9356877E 7742F8ADA
2	P2F73310C7AC	K7BD2 D6302F9581A	L10DC 9356877E 7742F8ADA
3	P2F73310C7AC	K7BD2 D6302F9581A	L10DC 9356877E 7742F8ADA
4	T2D9DF A6	K7BD2 D6302F9581A	L10DC 9356877E 7742F8ADA
5	T2D9DF A6	K7BD2 D6302F9581A	L10DC 9356877E 7742F8ADA
6	T2D9DF A6	K7BD2 D6302F9581A	L10DC 9356877E 7742F8ADA

Each line represent triangle connection between company

## Potential information– Transaction relation between company

- Which company that have connection with fraud suspected company?

**Extend the depth audit to the connected company**



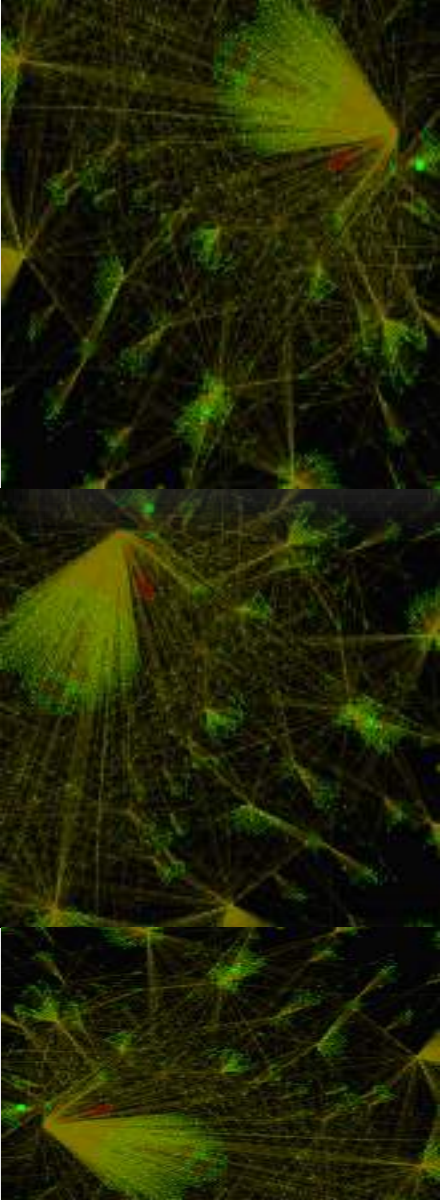
- Is there any company who have been connected with three other companies with different industry (business line) ?

**Indication of fictitious transaction between the company**



What can we find if we can **visualize transaction between company ?**





## Identification – Transaction between company in food industry

Data are taken from transaction between company which are recorded in form 1111a2 (Output VAT) dan 1111b2 (Input VAT)

Business group of **food industry** (business group code 10)  
year **2011**

There are **1 million ++** of transaction from **400++**  
companies

# Discovery – Transaction between company in food industry

Big Data Analytics can dig up some inter data correlation, especially for transfer pricing prevention. Each transaction pool could be mapped, clarifying the transfer pricing indication



A large white three-masted sailing ship, likely a tall ship, is shown on a deep blue sea under a clear blue sky. The ship has multiple white sails deployed on its masts. The name 'SARANTH' is visible on the hull. An orange semi-transparent banner is overlaid across the middle of the image, containing the text 'What other interesting things can be done?'.

What other **interesting** things can be done?

Early detection on **transfer pricing** with additional data of **overseas transaction** and detail of sold goods / item

Equalization of salary data between the reported salary in **Withholding Tax Return** and **Income Tax Return** to identify the difference

**Indication of profit manipulation** by identify uncommon **increase or decrease of profit**, from year to year

**Detection the possibility of company to have a fraud** based on their relation with fraud suspected company

**Detection the possibility of company to have a fraud** based on similar pattern with fraud suspected company

# CONCLUSION

- Analysis process by the Big Data is effective to speed up the achievement of DGT's target
- Big data is relatively fast, accurate, and reliable when used in analysis process
- With its capability to recognize pattern, Big Data can reveal more about tax fraud / tax avoidance indication
- From the standpoint of MIS, Big Data is an example of relevant efforts in accelerating the fulfillment of key objectives

**THANK YOU**

